# Management of Portfolios (MoP®)



Foundation to Practitioner



To be successful, organisations must evolve, and this means improving how they run their business on a daily basis (business as usual) and adapting to emerging demands and expectations. Portfolio Management helps organisations make decisions about implementing the right changes to business as usual. These changes are then delivered via projects and programmes.

This Management of Portfolios (MoP\*) course approaches the management of change projects and programmes from a strategic viewpoint. It provides an overview of all change activities including what is in the portfolio, what it is costing, what risks are faced, what progress is being made, and what the impact is on business as usual and the organisation's strategic objectives. It also prepares candidates for the MoP Foundation and Practitioner certification.

#### The benefits of MoP for organisations include:

- Improved strategic contribution more of the 'right' projects are undertaken
- Removal of redundant, duplicate and low value adding projects and programmes
- More effective implementation of projects and programmes via management of constraints, risks and dependencies
- More efficient utilisation of scarce resources including skilled project/programme managers
- Improved accountability and corporate governance

The MoP courses explore the following content, with the Foundation level focusing on the theory and the Practitioner considering the application of the method to a given scenario:

- Understand the purpose and context of MoP
- Implement, sustain and measure portfolio management
- Explain the strategic and organisational context
- Identify the principles of portfolio management
- Describe the Portfolio Definition and Delivery Cycles
- Recognise the vital roles and responsibilities in portfolio management
- Identify essential documentation
- Review of all examination syllabus areas
- Practice exam questions

MoP Practitioner preparation includes a comprehensive review of the above topics. Review will take the form of discussion groups, revision questions and completion of sample exam questions.

All content is covered in Foundation.

Practitioner focuses on preparing participants for the Practitioner exam and so does not introduce new content.

# MoP Foundation

## **Objectives**

Course duration: Classroom/Virtual - 3 days

The Foundation course provides an understanding of:

- The Portfolio Management cycles, practices and techniques and the organisational context within which they operate
- Effective approaches to investment identification, categorisation, prioritisation and selection
- How project and programme success can be enhanced by adopting a Portfolio perspective to delivery

The Foundation course also provides the participant with an opportunity to:

- Demonstrate sufficient knowledge and understanding to work as an informed member of a Portfolio Office or in a range of Portfolio Management roles
- Consolidate learnings through practical activities and practice exam questions

## **Exam & Certification**

The Foundation course includes the MoP® Foundation online exam which consists of:

- 50 multiple choice questions
- 50% pass mark (25/50)
- 40 minutes duration
- Closed book

#### Who is this course for?

- Members of Management Boards and Directors of Change
- Programme and Project Sponsors
- Portfolio, Programme, Project, Business
   Change, Benefits Managers, Business
   Case Writers, Project appraisers and those
   in other functions/departments with a role
   in delivering strategic objectives.
- Anyone with an interest, and/or role, in delivering programmes and projects, and organisational strategy from inception to delivery and wanting to gain the Foundation level certification.

Prerequistes: Be experienced practitioners working in a project environment and have a solid understanding of project management and programme management practices.

#### PDUs & CPDs

Professional Development Units. Participants who have been awarded the Project Management Professional (PMP) credential by the Project Management Institute (PMI) are eligible to earn:

 Classroom/Virtual (3 days): 21 PDUs (14 Ways of Working, 4 Business Acumen and 3 Power Skills).

Participants holding any of the Project Management accreditations (CPPP/CPPM/ CPPD) are eligible to earn CPDs as follows:

• Classroom/Virtual (3 days): 20 CPDs

## **MoP Practitioner**

## **Objectives**

Course duration: Classroom/Virtual - 2 days

The Practitioner course prepares participants to undertake and pass the MoP Practitioner Exam. The Practitioner level qualification aims to measure whether the candidate has sufficient knowledge and understanding of the MoP to apply and tailor the MoP guidance and to analyse portfolio data, documentation and roles in relation to a scenario situation.

Please note that the Practitioner course is an exam preparation course and focuses on the application of the Management of Portfolios to prepare candidates for the Practitioner examination.

All content is covered in Foundation. Practitioner focuses on preparing participants for the Practitioner exam and so does not introduce new content.

Your certification will need to be renewed within three years of its original certification date. Please refer to PeopleCert for more information.

#### **Exam & Certification**

The Practitioner course includes the MoP Practitioner online exam which consists of:

- 4 questions
- 50% pass mark (40/80)
- 3 hours duration
- Objective test paper based on a scenario
- Open book (Management of Portfolios guide only)

### Who is this course for?

- Members of Management Boards and Directors of Change
- Programme and Project Sponsors
- Portfolio, Programme, Project, Business
   Change, Benefits Managers, Business
   Case Writers, Project appraisers and those
   in other functions/departments with a role
   in delivering strategic objectives.
- Anyone with an interest, and/or role, in delivering programmes and projects, and organisational strategy from inception to delivery and wanting to gain the Foundation level certification.

**Prerequistes:** Have obtained a pass in the MoP Foundation exam.

#### PDUs & CPDs

Professional Development Units. Participants who have been awarded the Project Management Professional (PMP) credential by the Project Management Institute (PMI) are eligible to earn:

 Classroom/virtual (2 days): 14 PDUs (10 Ways of Working, 2 Business Acumen and 2 Power Skills).

Participants holding any of the Project Management accreditations (CPPP/CPPM/ CPPD) are eligible to earn CPDs as follows:

• Classroom/Virtual (2 days): 20 CPDs



As part of PM-Partners' new integrated learning solution, this course offers students the option to attend our bespoke classroom in person or virtually by dialling in from a remote location. Trainers are skilled at both delivery methods and use the latest in virtual technology to simultaneously provide participants with the same interactive, multifaceted and challenging learning experience. Whichever delivery mode learners choose, comprehension and recall techniques will be used to provide them with a solid understanding of MoP.

PeopleCert administers the MoP examination scheme. PM-Partners is an accredited partner of PeopleCert (Partner ID: 3800).

For group bookings, courses can be customised to suit your requirements and conducted onsite at your premises, at our training centre, or virtually.

- Hybrid training: You can learn more about our hybrid training visiting https://shorturl.at/Bilk0
- Materials: A comprehensive participant workbook and a course eBook are provided for both courses. A course hard copy is available for purchase at an additional cost.





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Your certification will need to be renewed within three years of its original certification date. Please refer to <a href="PeopleCert">PeopleCert</a> for more information.

#### Take<sup>2</sup> Re-sit Exam Option

PeopleCert provide you with the opportunity to sit your exam knowing that if the outcome is not what you expected, you could have another attempt, at a fraction of the exam price.

## Why learn with PM-Partners?

#### Because we turn your career goals into reality.

Poor project skills are consistently quoted as a key reason for project failure. To be successful in project delivery, it's critical to invest in yourself and the capabilities of your team. This means setting clear goals and making a commitment to continuous improvement.

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#### Tell us where you want to go

At PM-Partners we start every conversation with the question, 'Where are you trying to go?' We then apply our expertise to show you exactly 'how' to get there.

We believe that having the relevant skills and methodologies is critical to delivery success, and ultimately career success. Depending on your aims, our team of professional development consultants will work closely with you to create a development pathway, or team training program, that aligns with your goals.

## Helping to develop professional capabilities for 25 years

Our accredited programs provide certification and development across a range of globally recognised project management and delivery streams.

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Listen to Dominic Cain speak about how he went from being a young Chef to a Programme Director.



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